

# Five Year Summary

	2023	2022	2021	2020	2019
<b>Group Adjusted</b>					
Revenue	<b>3,150.9</b>	2,807.5	2,170.3	1,955.9	2,744.4
Adjusted operating profit/(loss)	<b>168.6</b>	197.3	87.0	(50.8)	295.3
Return on capital	<b>7.0%</b>	7.6% <sup>1</sup>	3.4%	(2.0)%	12.4%
Basic EPS	<b>4.5</b>	15.0	0.2	(14.6)	34.5%
<b>IFRS</b>					
Revenue	<b>3,150.9</b>	2,807.5	2,170.3	1,955.9	2,744.4
Operating (loss)/profit	<b>(21.4)</b>	(173.5) <sup>1</sup>	(36.2)	(381.4)	242.3
PBT	<b>(98.3)</b>	(225.3) <sup>1</sup>	(84.9)	(447.7)	187.0
Basic EPS	<b>(30.2)</b>	(41.4) <sup>1</sup>	(16.6)	(57.9)	27.6
Dividends per share	<b>1.7</b>	5.0	Nil	Nil	16.4
<b>Net (debt)/funds</b>					
Cash	<b>356.3</b>	291.8	508.4	629.8	715.8
Bank overdrafts	<b>(62.6)</b>	(58.7)	(132.2)	(109.3)	(237.5)
Other debt receivable	<b>2.9</b>	2.7	1.0	1.2	2.4
Bonds	<b>(659.2)</b>	(621.4)	(640.9)	(647.0)	(1,081.9)
Bank loans	<b>(243.9)</b> <sup>2</sup>	(194.7)	(189.6)	(101.8)	(242.6)
Fair value of derivatives included in net debt	<b>(18.6)</b>	(32.0)	(3.7)	(4.7)	15.0
Lease liabilities <sup>3</sup>	<b>(171.9)</b>	(183.7)	(218.9)	(311.3)	(385.0)
Private placements	<b>(404.7)</b>	(411.9)	(393.9)	(476.8)	(68.3)
Net debt	<b>(1,201.7)</b>	(1,207.9)	(1,069.8)	(1,019.9)	(1,282.1)

<sup>1</sup> Restated for a correction to the German Rail onerous contract provision, see note 2 for further information

<sup>2</sup> Net of arrangement fees totalling £3.3m on bank and other loans

<sup>3</sup> Lease liabilities are reported net of finance lease receivables that are reported separately from borrowings on the face of the Group's Balance Sheet